



Document for the 2026
Annual General Meeting of Shareholders
BCPG Public Company Limited

Thursday, 9th April 2026 at 13:30 hours
Via Electronic Media (E – Meeting) Only

Registration for Attend the Meeting starts from 11:30 hours onwards

Shareholders who wish to attend the meeting in person or by proxies
able to register and submit a request to attend the meeting

From Monday, 30th March 2026 at 8:30 a.m.

until the end of the meeting on Thursday, 9th April 2026

From this link <https://app.inventech.co.th/BCPG757964R/#/homepage>

Or Scan QR Code



QR code for downloading the documents
for the meeting and Proxy Form



QR code for downloading the documents
Form 56-1 One Report 2025



Privacy Notice for the 2026 Annual General Meeting of Shareholders

BCPG Public Company Limited (“the Company”) greatly aware of the personal data protection in accordance with the Privacy Data Protection Act B.E. 2562 (2019).

1. Personal Data to be Collected

The Company has its necessity to collect your personal data, i.e. name, surname, address, telephone number, face photograph, identification card, securities registration number, and information regarding the use of electronic systems, such as email and IP address (in case of viewing an online meeting). The Company will record and broadcast video and audio during the meeting for the legitimate interest and the benefits of the shareholders. In case of the proxy, the Company is required to request for the shareholder’s identification card, which may contain religious or Blood type information, which is deemed as sensitive personal data, appearing on the card. As the Company does not intend to collect such information, the data subject can redact such information.

2. Personal Data Collection

The personal data will be collected directly from the data subject and will be proceeded as necessary in accordance with the expressly stated objectives. The Company may also collect personal data obtained from other sources, such as Securities Registrar or Thailand Securities Depository Company Limited (TSD) only if it is necessary and by methods specified by laws.

3. Objectives of Personal Data Collection, Usage, and Disclosure

The Company will collect, use, and disclose your personal data for the purposes of convening and holding the 2026 Annual General Meeting of Shareholders as required by law. The Company will also collect, use, and disclose your personal data and your reference person’s personal data in accordance with the Personal Data Protection Act B.E. 2562 (2019), authorizing the Company to collect such data without obtaining any consent for the purposes of the legitimate interests of the Company, other persons, or other juristic persons, or for the compliance with applicable laws.

4. Duration of Personal Data Retention

The Company will retain your personal data so long as it is necessary for the purposes of collecting, using, and disclosing the personal data as specified in this notice. In the event that the retention period of personal data cannot be clearly specified, the Company will keep the information in accordance with the expected period of the data retention standard (e.g. maximum prescription period of 10 years under general law).

5. Your Rights as Personal Data Subject

As the personal data subject, you have the rights set forth in the Personal Data Protection Act B.E. 2562 (2019), including other rights which may include the right to withdraw consent, the right to request for accessing to and receiving personal data, the right to request for correcting personal data, the right to request for removing or destroying personal data, the right to request for suspending the use of personal data, the right to request for transferring personal data by means specified by laws, the right to complain, and the right to object to the collection, usage, or disclosure of your personal data.

6. Disclosure of Personal Data with Other Persons or Other Agencies

The Company may be required to disclose your personal data to individuals or juristic persons or government agencies cooperating with the Company to carry out the objectives stated in this notice as necessary, such as technology system providers, regulators, government agencies, or according to the orders of the competent authorities.

7. Contact

If you have any query or require more information regarding the personal data protection, please contact via the following address: Personal Data Protection Officer, BCPG Public Company Limited, No. 2098, M Tower Building, 12th Floor, Sukhumvit Road, Phra Khanong Tai Sub-District, Phra Khanong District, Bangkok 10260, or email: DPOoffice@bcpggroup.com



บริษัท บีซีพีจี จำกัด (มหาชน)
สำนักงานใหญ่ : 2098 อาคาร เอ็ม ทาวเวอร์ ชั้น 12
ถนนสุขุมวิท แขวงพระโขนงใต้ เขตพระโขนง
กรุงเทพมหานคร 10260
โทรศัพท์ 0 2335 8999 โทรสาร 0 2335 8900
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Website
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- Translation -

No. 10000 / 017 /2026

9th March 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders

Attention: Shareholders of BCPG Public Company Limited

- Enclosures:
1. Form 56-1 One Report 2025
(Shareholders may download from QR code as appeared in the cover page of this invitation);
 2. Biographies of the Proposed Directors (**Enclosure for Agenda Item 4**);
 3. Biographies of the Proposed Auditors (**Enclosure for Agenda Item 6**);
 4. Profile of Independent Directors for Proxy;
 5. Proxy Forms;
 6. The Company's Articles of Association with regard to the Shareholders' Meetings;
 7. Form 56-1 One Report 2025 (Book) Request Form;
 8. Procedures for Attending the 2026 Annual General Meeting of Shareholders via Electronic Media (E – Meeting) and Proxy.

The Board of Directors of BCPG Public Company Limited (the “Company”) has resolved to convene the 2026 Annual General Meeting of Shareholders on Thursday, 9th April 2026, at 13:30 hours., Convening Via Electronic Media (E – Meeting) only. There are 7 agenda items to be considered in the meeting, as follows:

Agenda Item 1: To acknowledge the Board of Directors' report on the 2025 performance statement.

Facts and Rationale: The report on the 2025 performance statement is set out in the Form 56-1 One Report 2025 which the shareholders are able to download through the QR Code according to the details as set out in attachment (**Enclosure 1**).

Opinion of the Board: The Board of Directors deemed it appropriate to propose the shareholders' meeting to be informed of the 2025 performance statement.

Voting Requirement: This agenda item is only for acknowledgement; therefore, no voting is required.

Agenda Item 2: To consider and approve Audited Financial Statements for the year ended 31st December 2025.

Facts and Rationale: The Company prepared the Financial Statements for the year ended 31st December 2025 of the Company and its subsidiaries which had been audited by the auditor and reviewed by the Audit Committee. The auditor is of the opinion that the Financial Statements were accurately prepared in accordance with the requirements of the financial report standards, the details of which are set out in the “Financial Statements” part of the Form 56-1 One Report 2025 according to the details as set out in attachment (**Enclosure 1**).

Opinion of the Board: The Board of Directors deemed it appropriate to propose the shareholders’ meeting to approve the Financial Statements for the year ended 31st December 2025 which have been audited by the auditor and reviewed by the Audit Committee and has been agreed on by the Board of Directors.

Voting Requirement: The resolution on this agenda item shall be passed by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 3: To consider and approve allocation of profits for Legal reserved fund and for dividend payment.

Facts and Rationale:

(A) Section 116 of The Public Limited Companies Act B.E. 2535 (1992) and article 40 of the Articles of Association of the Company provide that the Company shall allocate no less than 5 percent of its annual net profit which shall be deducted by the accumulated losses brought forward (if any) to a legal reserve fund until this fund attains an amount not less than 10 percent of the registered capital.

According to the 2025 operational results of the Company, the annual net profit was THB 861,510,840. Therefore, it is proposed to allocate THB 43,075,542 to a legal reserve fund, which is an amount not less than 5 percent of the net profit of the Company as required by law and the Articles of Association of the Company.

(B) The Company’s dividend payment policy is to pay no less than 40 percent of its net profit presented in the separate financial statement, after deduction of all types of reserves required. However, the dividend payment will also be subject to each year’s economic situation, cash flow, and the investment plan of the Company and of its affiliated companies, as well as necessity, appropriateness, and other factors as the Board of Directors may deem expedient.

The Board of Directors Meeting No. 3/2026 dated 18th February 2026, has considered, and resolved it appropriate to propose the shareholders' meeting to approve the allocation of annual net profit of 2025 in the amount of THB 43,075,542 to a legal reserve fund and the allocation of net profits of the year for dividend payment in the second half of the 2025 year at the rate of THB 0.25 per share, amounting to approximately THB 748.94 million. After combining such amount with the interim dividend payment of the entire year of 2025 (at the rate of THB 0.10 per share), the total sum of the 2025 year dividend will be THB 0.35 per share, amounting to approximately THB 1,048.52 million, which is equivalent to 128.11 percent of its net profit according to separate financial statement (after deduction of the legal reserves required by law), which is in accordance with the dividend payment policy of the Company.

Meanwhile, the dividend of Baht 0.25 per share, paid from the profit which is exempted from the corporate income tax. The shareholders will receive dividend after withholding tax deduction and shall not be entitled to a tax credit.

The date to determine the names of shareholders who are entitled to receive dividend payment (Record Date) is Thursday, 5th March 2026 and the dividend payment date is scheduled on Thursday, 23rd April 2026, subject to the shareholders' approval to be obtained from this 2026 Annual General Meeting of Shareholders.

Comparison table of dividend payment for previous year:

Details of Dividend Payment	Year 2025 (year proposed for consideration)	Year 2024
1. Net profit of the parent company (THB million)	861.51	1,826.02
2. Number of shares (Million shares)	2,995.76	2,995.76
3. Basic earnings per share (THB/Share)	0.29	0.61
4. Total amount of annual dividend (THB/Share)	0.35	0.28
5. Total amount of dividend payment (THB million)	1,048.52	838.81
6. Proportion of dividend payment from net profit after deducting legal reserve (Percent)	128.11	48.35

Opinion of the Board: The Board of Directors deemed it appropriate to propose the shareholders' meeting to

(A) consider and approve the allocation of annual net profits as a legal reserve fund in the amount of THB 43,075,542 and

(B) consider and approve dividend payment from net profits of the year 2025 for dividend payment in the second half of the 2025 year at the rate of THB 0.25 per share, totaling THB 748.94 million. After combining such amount with the interim dividend payment of the entire year of 2025 (at the rate of THB 0.10 per share), the total sum of the 2025-year dividend will be THB 0.35 per share, amounting to approximately THB 1,048.52 million. The date to determine the names of shareholders who are entitled to receive dividend (Record Date) is Thursday, 5th March 2026. The dividend payment date is scheduled on Thursday, 23rd April 2026.

Voting Requirement: The resolution on this agenda item shall be passed by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 4: To consider and approve the appointment of directors in replacement of those who are due to retire by rotation.

Facts and Rationale: Article 20 of the Company's Articles of Association provides that the Board of Directors shall comprise no fewer than 5 persons and no more than 12 persons, and Section 71 of the Public Limited Companies Act B.E. 2535 (1992) and Article 22 of the Articles of Association provide that at every annual general meeting of shareholders, one-third of the directors shall vacate in proportion. If the number of directors is not a multiple of three, the number of directors closet to one-third shall vacate from office. In the first and second year after the registration of the Company, unless otherwise agreed among the directors, the directors who will vacate shall be selected by drawing lots. In subsequent years, the director who has held office longest shall vacate, and that a director who vacates office may be re-elected. Currently, the Company has 12 directors and in this 2026 Annual General Meeting of Shareholders, there are 4 directors who are due to retire by rotation as follows:

- | | | |
|----|--------------------------------------|----------------------|
| 1. | Police General Visanu Prasattongsoth | Independent Director |
| 2. | Pol.Lt.Gen. Chaiwat Chotima | Independent Director |
| 3. | Mr. Natthakorn Athithanavanich | Director |
| 4. | Mr. Rawee Boonsinsukh | Director |

In nominating directors, during the period from 3rd September 2025 to 31st December 2025, the Company has invited its shareholders, via the Stock Exchange of Thailand and on the Company's website, to propose the persons they deem appropriate with qualifications to be nominated and further propose them to the shareholders' meeting for their election as directors. After such an invitation period had lapsed, It had not person was proposed by the shareholders to be nominated as directors as announced. The Nomination and Remuneration Committee (NRC) has nominated the directors by cautiously and thoroughly considering those persons with knowledge, capability, experience and a good professional track record, leadership, broad vision, including moral principles and ethics, a good attitude toward the organization, as well as being able to devote their time in the interests of the Company's business operation. In addition, the Board of Directors also took into account the diversity of the Board of Directors structure and has conducted a board skills matrix to list down the qualifications of the director to be nominated by taking into consideration the necessary skills which are lacking, qualifications suitable and in line with the composition and structure of the Board of Directors in accordance with the business strategy of the Company and the continuity for the Company's operation the qualifications of independent directors to be consistent with the law regarding the requirements of independent directors. Efficiency in performing duties as an independent director including being able to express opinions independently. All such factors are considered in nominating directors with a transparent process in order to build up the confidence of the shareholders.

The Board of Directors, excluding the directors who have the conflict of interest, agreed with the Nomination and Remuneration Committee (NRC) to propose the shareholders' meeting to approve the appointment of two directors who are due to retire by rotation to be re-appointed as the directors for another term, namely:

1. Pol.Lt.Gen. Chaiwat Chotima Independent Director
2. Mr. Rawee Boonsinsukh Director

and propose to elect two new directors to replace the directors who are retired by rotation. namely:

1. Mr. Thammayot Srichuai Director
2. Mr. Chokchai Atsawarangsalit Director

The details regarding brief biographies of the abovementioned persons are set out in attachment **(Enclosure 2)**.

Opinion of the Board: The Board of Directors excludes the directors who have the conflict of interest, agreed with the Nomination and Remuneration Committee (NRC) to propose the shareholders' meeting to consider and approve the re-appointment of those two directors who are retired by rotation, namely 1) Pol.Lt.Gen. Chaiwat Chotima to be Independent Director 2) Mr. Rawee Boonsinsukh to be directors of the Company for another term. Concurrently with to propose to elect two new directors namely 1) Mr. Thammayot Srichuai and 2) Mr. Chokchai Atsawarangsalit to be director to replace the directors who are retired by rotation. After the appointment of the proposed directors, there shall be a total number of 12 directors, which does not exceed the maximum number of directors allowed under the Company's Articles of Association.

Voting Requirement: The resolution on this agenda item shall be passed by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 5: To consider and approve the directors' remuneration for 2026.

Facts and Rationale: Section 90 of the Public Limited Companies Act B.E. 2535 (1992) states that "the payment of remuneration of directors shall be in accordance with the resolution of the shareholders' meeting based on a vote of no less than two-thirds of the total number of votes of the shareholders attending the meeting".

According to the remuneration policy for directors, the Company will, with transparent process and build up confidence of the shareholders, take into account the appropriateness of the assigned duties, responsibilities, and the remuneration rate can be compared with other companies in the same industry with a similar size of business which are listed on the Stock Exchange of Thailand, whereby the remuneration must be sufficient to encourage the directors to perform their duties with having quality and capable of performing their duties in order to achieve the target according to business directions as set by the Company, having the transparency operation and provided confident for the shareholders.

The Nomination and Remuneration Committee (NRC) has determined the remuneration of the directors for the year 2026 by referring to the directors' remuneration policy of the Company and to the good corporate governance including comparing the remuneration with the average remuneration rate of other listed companies based on the survey report of the directors remuneration of the listed companies prepared by the Thai Institute of Directors, including the business expansion and the growth of the operational results of the Company and the current economic

situation. As a result, the Nomination and Remuneration Committee (NRC) deemed it appropriate that the directors' remuneration for the year 2026 shall be as follows:

1. Monthly remuneration and meeting allowance (Unchanged, the same rate as 2016 - 2025)

	Monthly Remuneration (Baht/person)		Meeting Allowance (Baht/person/time) (Only for directors who attend the meeting)	
	2026 (year proposed for consideration)	2025	2026 (year proposed for consideration)	2025
The Board of Directors	30,000	30,000	30,000	30,000

Remuneration of sub-committees : view that it is appropriate to propose to the shareholders' meeting to consider approving to maintain the monthly remuneration of the Audit Committee is equal to 2025. In addition, the meeting allowances of all sub-committees. maintain the same rate as 2016 – 2025. The comparison table is as follows:

The Sub-Committees	Monthly Remuneration (Baht/person)		Meeting Allowance (Baht/person/time) (Only for directors who attend the meeting)	
	2026 (year proposed for consideration)	2025	2026 (year proposed for consideration)	2025
1. The Audit Committee	20,000	20,000	15,000	15,000
2. The Nomination and Remuneration Committee	-	-	15,000	15,000
3. The Enterprise-wide Risk Management Committee	-	-	15,000	15,000
4. The Corporate Governance and Sustainable Development	-	-	15,000	15,000
5. Investment Committee	-	-	15,000	15,000

The Chairman of the Board of Directors and the Chairman of the Sub-Committees shall receive monthly remuneration and meeting allowances higher than other members of such Board of Directors and the Sub-Committees by 25 percent, whilst the Vice Chairman of the Board of Directors shall receive monthly remuneration and meeting allowances higher than other members of the Board of Directors by 12.5 percent.

2. Directors' bonus (remained the same rate as 2016 - 2025)

The directors' bonus will be paid at the rate of 0.75 percent of the net profits but not exceeding THB 3,000,000 per 1 director and shall be calculated proportionately by taking into consideration of each one's actual periods of being the director. The Chairman of the Board of Directors and the Vice Chairman of the Board of Directors shall receive a bonus higher than those members at the rate of 25 percent and 12.5 percent, respectively.

In addition, there were other necessary and actual expenses incurred by the Company due to the necessity in the performance of duties of the directors as detailed in the Form 56-1 One Report 2024 under topic "Directors' Remuneration".

3. Other benefits:

Group health insurance :in-patient (IPD) and out-patient (OPD) with annual premium not over 50,000 Baht (excluding vat) per director.

Remarks: The details of the Sub-Committees' scope of duties and the policy on determination of director's remuneration are set out in the Form 56-1 One Report 2025 under topic "Organization Structure" (**Enclosure 1**).

Opinion of the Board: The Board of Directors has considered, taking into account the opinions of the Nomination and Remuneration Committee (NRC), the Board of Directors deemed it appropriate to propose the shareholders' meeting to approve the director's remuneration for the year 2026 as proposed.

Voting Requirement: The resolution on this agenda item shall be passed by the votes of no less than two-thirds of the total votes cast by the shareholders attending the Meeting.

Agenda Item 6: To consider and approve the appointment of the auditor and determination of the audit fee in the year of 2026.

Facts and Rationale: Section 120 of the Public Limited Companies Act B.E. 2535 (1992) states that "The annual general meeting of shareholders shall appoint an auditor and determine the audit fee of the Company every year. In appointing the auditor, the former auditor may be reappointed."

In selecting the auditor for year 2026, the Audit Committee has taken into account the past performance, experience, and readiness of the auditor, an accepted standard in their working performance, as well as the audit fee proposed by the auditor whereby the consideration of such fee has taken into account the higher inflation rate and the increase of the Company's transaction. The Audit Committee deemed it appropriate to appoint

- 1) Mr. Sakda Kaotanthong, Certified Public Accountant Registration No. 4628 (Number of years which he is auditor for the Company: 6 year), or
- 2) Mr. Waiyawat Kosamarnchaiyakij, Certified Public Accountant Registration No. 6333 (Number of years which he is auditor for the Company: 2 years), or
- 3) Mr. Yoottapong Soontalinka, Certified Public Accountant Registration No. 10604 (Number of years which he is auditor for the Company: none)
- 4) Mr. Natthaphong Tantichattanon, Certified Public Accountant Registration No. 8829 (Number of years which he is auditor for the Company: 2 years)

(Details of brief Biographies of these 4 persons are set out in the attachment (**Enclosure 3**) of KPMG Phoomchai Audit Ltd. as the auditor for the year 2026 of the Company as well as to determine that the 2026 audit fee is THB 1,431,000 increased from the year 2025 approximately 1.78 percent, excluding other actual miscellaneous expenses which will be incurred, but those expenses will be limited to not exceeding 8 percent of the audit fee and excluding the Non-Audit Fee.

The comparison detail of the remuneration paid to KPMG Phoomchai Audit Ltd. in the previous year are as follows:

Auditor Remuneration	2026 (year proposed for consideration)	2025
Audit Fee ¹	THB 1,431,000	THB 1, 406,000

Remark: The Audit Fee does not include any actual expenses which will be incurred during the services provided such as travelling expenses, telephone fee, postal fee, cost of stamp duty, photocopy expense, etc. whereby such expenses shall be limited to not exceeding 8 percent of the audit fee, And other service fees (Non-Audit Fees), such as fees for auditing investment promotion certificates, etc. In 2025, there was no such fees, and in 2026, they will be based on the services agreed upon (if any).

In this regard, KPMG Phoomchai Audit Ltd, and the auditors according to the list proposed above has no conflict of interest in the Company, the Company's subsidiaries, or with the executives, major shareholder, or any person in relation to them. Moreover, it provides performance standards which is accepted in the international standard and has good knowledge and understanding in the Company's business. Therefore, these factors ensure that the Company's audit will be proceeded in a timely, qualified, and reliable manner. KPMG Phoomchai Audit Ltd. and its overseas branch are the auditors, directly and indirectly, of the 27 subsidiaries of the Company for the year 2026. Some of the subsidiaries (most of them having no complicated transactions for preparation of consolidated financial statements) engaged other auditors from other office. The selection of auditor for each company will be considered by mainly taking into account the service quality and audit fee. The Board of Directors and the Audit Committee will supervise to ensure that the financial statements are timely prepared. (This excludes the overseas subsidiaries where the financial statements are not required by law to be audited.)

Opinion of the Board: The Board of Directors has considered, taking into account the opinions of the Audit Committee, and deemed it appropriate to propose the shareholders' meeting to approve the appointment of Mr. Sakda Kaotanthong, Certified Public Accountant Registration No. 4628, **or** Mr. Waiyawat Kosamarnchaiyakij, Certified Public Accountant Registration No. 6333, **or** Mr. Yoottapong Soontalinka, Certified Public Accountant Registration No. 10604 **or** Mr. Natthaphong Tantichattanon, Certified Public Accountant Registration No. 8829 of KPMG Phoomchai Audit Ltd. as the auditor for the year 2026 as well as determining the audit fee at THB 1,431,000. In this regard, such audit fee does not include other actual Miscellaneous expenses (Which will be incurred during the provided service such as travelling expenses, telephone fee, postal fee, cost of stamp duty, photocopy expense, etc.), but those expenses will be limited to not exceeding 8 percent of the audit fee and excluding the Non-Audit Fee.

Voting Requirement: The resolution on this agenda item shall be passed by a majority vote of the shareholders attending the Meeting and casting their votes.

Agenda Item 7: To consider and approve the issuance and offering of debentures and / or debt instruments in the total amount not exceeding 30,000 million baht within 5 years (Year 2026 to 2030)

Facts and Rationale: The Company has a plan on the issuance and offering of debentures and/or debt instruments in the total amount at any given time not exceeding THB 30,000 million within 5 years (year 2023 to 2030) for the purposes of the use of the Company’s investment and/or the Company’s working capital and/or loan refinancing and/or debt restructuring, including the issuance of the bills for funding from the onshore and/or offshore sources of fund in THB and/or foreign currencies as appropriate for the Company’s financial needs and prevailing market conditions at that time. The board of directors and/or the persons authorized by the board of directors are authorized to determine and negotiate on the key terms, conditions, and other necessary details in relation to the issuance and offering of debentures and/or debt instruments in each time as appropriate.

The issuance and offering of debentures and/or debt instruments shall be proceeded under the Medium Term Note Program (MTN Program), pursuant to the rules and regulations of the Office of the Securities and Exchange Commission in order for the Company to be able to issue and offer of debentures and/or other debt instruments under the programs both in short term and long term, the issuance and offering of stand-alone debentures and/or debt instruments, the issuance and offering of bills, including the issuance and offering of debentures and/or debt instruments having specific terms which cannot be issued under debt instruments program of the Company, such as sustainability-linked debentures and/or bond etc. The details of the issuance and offering are as follows:

Type	Debentures and/or all types of debt instruments (including bills) and in all kinds, not limited to debentures and/or debt instruments, whether specified or unspecified, secured or unsecured, subordinated or un-subordinated, with or without representative of debenture holders, and repayment of principal on by installments or by one-time repayment, depending on the market conditions and other relevant factors at the time of each issuance and offering of debentures and/or debt instruments.
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<p>Total amount of Debentures and Debt Instruments</p>	<p>The Aggregate amount at any given time shall not exceed THB 30,000 million or its equivalent amount in other currencies. The Company may issue and offer other additional debentures and/or debt instruments and/or issue and offer debentures and/or debt instruments to replace those debentures and/or debt instruments that are redeemed within such abovementioned amount (Revolving Basis). However, at any point of time, the value of all debentures and debt instruments which the Company has sold and not yet redeemed shall not exceed such abovementioned amount in aggregate.</p>
<p>Currency</p>	<p>Thai Baht currency and/or the equivalent amount in other currencies at the exchange rate at the time of each issuance and offering of debentures and/or debt instruments.</p>
<p>Term of Debentures and/or Debt Instruments</p>	<p>As determined by the Company in each time, depending on the market conditions and other relevant factors at the time that the debentures and/or debt instruments are issued and offered or under the terms and conditions of debentures and/or debt instruments which will be issued in that time.</p>
<p>Interest rate or rate of return</p>	<p>To consider according to the market conditions and other relevant factors at the time that the debentures and/or debt instruments are issued and offered or under the terms and conditions of the debentures and/or debt instruments which will be issued at the time. In this regard, it shall be in compliance with the notifications of the Securities and Exchange Commission and/or the Office of the Securities and Exchange Commission and/or other relevant notifications or regulations which are applicable at the time of each issuance and offering of debentures and/or debt instruments.</p>
<p>Early redemption</p>	<p>Holders of debentures and/or debt instruments may or may not have the right to redeem the debentures and/or debt instruments prior to the maturity and/or the Company may or may not have the right to redeem debentures and/or debt instruments prior to the maturity, in accordance with the terms and conditions of the debentures and/or debt instruments which are issued in each time.</p>

<p>Allocation</p>	<p>The debentures may be offered in Thailand and/or other countries to the public (public offering) and/or private placement and/or high net worth investors and/or domestic institutional investors and/or international institutional investors, in whole or in part, where it may be a single or multiple offerings and/or under a project or a non-project and/or on a revolving basis or a non-revolving basis.</p>
<p>Objectives</p>	<p>To be utilized for the investment and/or as a working capital and/or loan refinancing and/or debt restructuring and/or for other purposes related to the company's business.</p>
<p>Authorization in Determining Other Details</p>	<p>The board of directors and/or the persons authorized by the board of directors are authorized for matters relating to and/or relevant to the issuance and offering of debentures and/or debt instruments, which include but not limited to the followings:</p> <ol style="list-style-type: none"> 1.) to determine conditions and details related to the issuance and offering of debentures and/or debt instruments including the type, kind, security (if any), name, currency, interest rate, term of debentures and/or debt instruments, allocation method, redemption right and maturity date, repayment method, appointment of representative of debenture holders and the details related to the offering, including but not limited to price, method, period of issuance, offering and allocation, the offering of debentures and/or debt instruments in different methods whether singly or in multiple times, type of investors (including being able to make the newly issue and offer the new debentures and/or debt instruments to replace any matured debentures and/or debt instruments), and the terms and conditions, etc.; 2.) to appoint distributors and/or underwriters and/or representatives of debenture holders and/or securities registrar and/or credit rating agencies and/or other advisors and/or other persons related to the issuance of offering of debentures and/or debt instruments in case where an appointment is required by the relevant regulations or in other cases as appropriate, including listing such debentures and/or debt instruments with the Thai Bond Market Association and other secondary markets;

	<p>3.) to contact, negotiate, execute, sign, certify, amend agreements and/or other documents, including to provide information and to file documents and evidence to the Office of the Securities Exchange Commission and/or other agencies which are relevant to the issuance and offering such debentures and/or debt instruments and/or any relevant persons or agencies, as well as to take any relevant or necessary actions as deemed appropriate in all respects; and</p> <p>4.) to perform any actions which are necessary and appropriate for the completion of the issuance and offering of the debentures and/or debt instruments of the Company and in accordance with the objectives.</p>
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Furthermore, at the 2022 Annual General Meeting of Shareholders held on 7th April 2022, the issuance and sale of debentures and/or debt instruments in a total amount not exceeding THB 30,000 million for a period of 5 years from 2022 to 2026 was approved. As of 31st December 2025, the company has outstanding debentures of THB 9,044.50 million. Therefore, the remaining limit of 20,955.50 million baht under the originally approved limit is hereby cancelled.

The board’s opinion: The board views that it is deemed appropriate to propose to the Annual General Meeting of Shareholders for approval the cancellation of the remaining limit for the issuance and sale of debentures and/or debt instruments in the amount of THB 20,955.50 million, within the total limit of THB 30,000 million, which was previously approved by the 2022 Annual General Meeting of Shareholders. Furthermore, approval should be given to the issuance and sale of debentures and/or debt instruments in a total limit at any given time not exceeding THB 30,000 million, or an equivalent amount in other currencies, within a period of 5 years (2026 to 2030) with details of issuance and offering of the aforementioned debentures and/or debt instruments.

Voting Requirement: The resolution on this agenda item shall be passed by votes of not less than three-fourths of the total number of votes of shareholders attending the Meeting and casting their votes.

Agenda Item 8: Other business (if any)

Facts and Rationale: The Company has invited the shareholders to propose agenda for the 2026 Annual General Meeting of Shareholders during the period between 3rd September 2025 to 31st December 2025 via the Stock Exchange of Thailand and on the Company's website. After such invitation period had lapsed, there was no agenda proposed by the shareholders.

In this regard, 5th March 2026 is scheduled as the date to record the names of the shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders. The Company published the Notice calling this Meeting and its supporting documents on its website at: www.bcpgroup.com under the topic "Investor Relations/ Shareholders Information/ Shareholders' Meeting" that is <https://www.bcpgroup.com/en/investor-relations/document/shareholder-meetings>

If any shareholder wishes to have the Company clarified any issues in relation to above-proposed agenda, please send questions to the Company in advance via Email : ir@bcpgroup.com or facsimile number +66 (0) 2335 8900.

The Company deems it appropriate to organize the 2026 Annual General Meeting of Shareholders only via electronic media (E – Meeting) in accordance with the Emergency Decree on Electronic Conferencing B.E. 2563 (2020) and relevant regulations. The Company would like to request the shareholders who wishes to attend the meeting via electronic media to proceed in accordance with the steps as shown in **Enclosure 8**.

Sincerely yours,

- Signed -

(Mr. Rawee Boonsinsukh)

Chief Executive Officer and President
and Secretary of the Board of Directors

The Office of Chief Executive Officer

Tel: +66 (0) 2335 8941

Biographies of the Proposed Directors

Name-Surname Type of Director to be Appointed Age Nationality	Pol. Lt. Gen. Chaiwat Chotima Independent Director 73 years old Thai	
Education / Training <ul style="list-style-type: none"> • Master degree in Political Science, New Mexico University, USA • Bachelor of Political Science, Thammasat University • Top Executive program, Capital Market Academy, class 15 • Advance Security Management Program (ASMP), Class 3, The National Defence College • Diploma, The Joint State - Private Sector Course Class 19, The National Defence College • Advanced Police Administration Program , class 17, Institute of Police Administration Development • Conference concerning Narcotics and launder money Control in others countries i.e. USA, UK, Canada, Germany, Australia, Japan, Hong Kong etc. • Director Certification Program (DCP194/2014) Thai Institute of Directors (IOD) • Financial Statements for Directors (FSD26/2014) Thai Institute of Directors (IOD) • Certificate, Executive Program in Energy Literacy for a Sustainable Future, Class 7, Thailand Energy Academy (TEA) • Top Executive Program, Class 15, Capital Market Academy (CMA), Stock Exchange of Thailand 		
Experience <ul style="list-style-type: none"> • 2023 – 2026 Independent Director, Chairperson of Nomination and Remuneration Committee and Director of Enterprise-Wide Risk Management Committee, Bangchak Sriracha Public Company Limited • 2014 – 2023 Director, Bangchak Corporation Public Company Limited. • 2011 - 2023 Commissioner , Narcotics Suppression Bureau 		
Years as a Director 2 Years 10 months (The director's term is started on 10 th April 2023) (Counted as of 18 th February 2026)		
Shareholding in the Company - None - Common shares, No indirectly held (as of date 18 th February 2026)		
Relationship with executives /major shareholders of the company/ subsidiaries None		
Following relationship with the Company, parent company, subsidiaries, affiliates, or any juristic person which may conflict with the Company's beneficial interest at present or in the past 2 years		
<ul style="list-style-type: none"> • Being the director that participate in the managing of the company, • Being an employee, contractor or counselor, which receive monthly salary • Being professional service provider • Having significant business relationship 		None None None None
Present Director Position		
<ul style="list-style-type: none"> • Other Listed Companies: None 		<ul style="list-style-type: none"> • Non-Listed Companies • Vice President and Secretary, Thailand Boxing Association
Rival business or Other businesses which may conflict with the Company's beneficial interest None		
Meeting Attendance of the Year 2025		
<ul style="list-style-type: none"> • The Board of Directors 13/13 Times 		<ul style="list-style-type: none"> • The Enterprise-Wide Risk Management Committee 6/7 Times

Biographies of the Proposed Directors

<p>Name-Surname</p> <p>Type of Director to be Appointed</p> <p>Age</p> <p>Nationality</p>	<p>Mr. Rawee Boonsinsukh</p> <p>Director</p> <p>50 years old</p> <p>Thai</p>									
	<ul style="list-style-type: none"> • Non-Listed Companies (to be Continue) <ul style="list-style-type: none"> • Director, Bangchak Solar Energy (Buriram 1) Company Limited • Director, Bangchak Solar Energy (Nakhon Ratchasima) Company Limited • Director, BSE Power Holdings (Thailand) Company Limited • Director, BSE Power Company Limited • Director, BSE Power (Kanjanaburi) Company Limited • Director, BSE Power (Kanjanaburi 1) Company Limited • Director, BSE Power (Prachinburi) Company Limited • Director, BSE Power (Lopburi) Company Limited • Director, BSE Power (Petchnakorn) Company Limited • Director, BSE Power (Udonthani) Company Limited • Director, BCPG Wind (Ligor) Company Limited • Director, BCPG Indochina Company Limited • Director, BCPG Energy Logistics Co., Ltd. • Director, Asia Link Terminal Co., Ltd. • Director, Prathumwan Smart District Cooling Co., Ltd. • Director, Monsoon Wind Power Co.,Ltd. • Directo, SMP. AS Pte., Ltd. • Director, Impact Energy Asia Development Limited • Director, BCPG Formosa Co., Ltd. • President / Country Manger BCPG USA Inc. • President, BCPG Hamilton US Acquisition LLC • President, BCPG CCE Holding LLC • Director, PetroWind Energy Inc. • Indochina Development Operation and Holdings Pte. Ltd. 									
<p>Rival business or Other businesses which may conflict with the Company's beneficial interest</p>		<p style="text-align: right;">None</p>								
<p>Meeting Attendance of the Year 2025</p> <table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%;">• The Board of Directors</td> <td style="width: 33%;">13/13 Times</td> <td style="width: 33%;">• The Enterprise-Wide Risk Management Committee</td> <td style="width: 33%;">6/7 Times</td> </tr> <tr> <td>• Investment Committee</td> <td>8/8 Times</td> <td>• Corporate Governance and Sustainable Development Committee</td> <td>2/2 Times</td> </tr> </table>			• The Board of Directors	13/13 Times	• The Enterprise-Wide Risk Management Committee	6/7 Times	• Investment Committee	8/8 Times	• Corporate Governance and Sustainable Development Committee	2/2 Times
• The Board of Directors	13/13 Times	• The Enterprise-Wide Risk Management Committee	6/7 Times							
• Investment Committee	8/8 Times	• Corporate Governance and Sustainable Development Committee	2/2 Times							

Biographies of the Proposed Directors

Name-Surname	Mr. Chokchai Atsawarangsalit	
Type of Director to be Appointed	Director	
Age	56 years old	
Nationality	Thai	
Education / Training		
<ul style="list-style-type: none"> • Master of Business Administration, Kasetsart University • Bachelor of Engineering, Chulalongkorn University • Director Certification Program (DCP108/2008), Thai Institute of Directors (IOD) • Executive Development Program (EDP), Thai Listed Companies Association (TLCA) • Energy Leadership Development for Senior Managers, Class6, Ministry of Energy • Senior Executive Program (SEP26), The Sasin Graduate Institute of Business Administration of Chulalongkorn University • Diploma courses in Public Economics Management for Executives, Class 13, King Prajadhipok's Institute • Leading in a Disruptive World Program (LDW), Southeast Asia Center (SEAC), Stanford University • Diploma, The National Defence Course (NDC63), The National Defence College • Digital CEO Course Program Class 5, Digital Economy Promotion Agency (DEPA) • Advanced Executive Program: Thammasat for Society (Class 12), Thammasat University. 		
Experience		
<ul style="list-style-type: none"> • 2024 - Present Chief Transformation and Synergy Realization Officer • 2020 – 2014 Senior Executive Vice President, Corporate Management, and Organization Development 		
Years as a Director Nominated to be elected as a New director.		
Shareholding in the Company - None - Common shares, No indirectly held (as of date 18 th February 2026)		
Relationship with executives /major shareholders of the company/ subsidiaries		None
Following relationship with the Company, parent company, subsidiaries, affiliates, or any juristic person which may conflict with the Company's beneficial interest at present or in the past 2 years		
<ul style="list-style-type: none"> • Being the director that participate in the managing of the company, • Being an employee, contractor or counselor, which receive monthly salary • Being professional service provider • Having significant business relationship 		None Yes None None
<ul style="list-style-type: none"> • Present Director Position • Other Listed Companies <ul style="list-style-type: none"> - None - • Non-Listed Companies <ul style="list-style-type: none"> • Chairman, Winnonie Company Limited • Vice Chairman, Baimai Punsuk (Happiness Sharing) Foundation • Director, General Energy Manning Company Limited • Director, BCV Innovation Company Limited • Director, BCV Energy Company Limited • Director, BTSG Company Limited 		
Rival business or Other businesses which may conflict with the Company's beneficial interest		None

Biographies of the Proposed Auditors

Mr. Sakda Kaotanthong	
Education, Licenses and Certificates	<ul style="list-style-type: none"> ● Master of Science in Accounting, Thammasat University ● Bachelor of Accounting, Thammasat University ● Senior Executive Program, Sasin Graduate Institute of Business Administration of Chulalongkorn University ● Member of Thailand Federation of Accounting Professions (TFAC) ● SEC licensed auditor, CPA No. 4628 and Authorized Auditor of The Securities and Exchange Commission, Thailand
Experience	<p>Mr. Sakda is KPMG in Thailand's Chief Administrative Officer (CAO) and Audit & Assurance Partner who has more than 33 years of extensive experience across a wide range of industries in accordance with various accounting frameworks, including Thai GAAP and IFRS.</p> <p>Mr. Sakda is also involved in various services apart from audit, including the full scope of IFRS conversion and merger and acquisition projects. Sakda has experience in audit in various industries, especially energy, automotive, technology and telecommunication, consumer market and retail. He has provided audit and assurance services to both local and multinational clients, especially Japanese clients and listed companies.</p>

Mr. Waiyawat Korsamarnchaiyakij	
Education, Licenses and Certificates	<ul style="list-style-type: none"> ● Bachelor of Business Administration (Accounting), Raja Mangala Institute of Technology ● Master degree Financial Accounting from Chulalongkorn University ● Diploma in auditing, Thammasat University ● Certificate on taxation and principles of accounting, Ramkhamhaeng University ● SEC licensed auditor, CPA No. 6333
Experience	<p>Mr. Waiyawat is an Audit & Assurance Partner at KPMG Thailand and has over 29 years of experience in public accounting, including a year secondment program at KPMG office in Singapore. He has managed complex audits for clients in a variety of industries, including Financial Services, Energy and Natural Resources and Industry Market, and specializes in TFRS and IFRS engagements for Power and Utility.</p>

Biographies of the Proposed Auditors

Mr. Yoottapong Soontalinka	
Education, Licenses and Certificates	<ul style="list-style-type: none"> ● Bachelor of Accounting, Thammasat University ● Member of Thailand Federation of Accounting Professions (TFAC) ● SEC licensed auditor, CPA No. 10604 and Authorized Auditor of The Securities and Exchange Commission, Thailand
Experience	<p>Mr. Yoottapong is an Audit & Assurance Partner at KPMG Thailand with more than 22 years of experience providing auditing and accounting services in various business fields. In addition, he has experience working abroad in Indonesia, Myanmar and Laos, including working with both local and multinational company, both private company and listed companies. His sector experience includes working with client in Industries market, Retail, Services, Agricultural, Energy Business and Non-profit organizations, etc. He also has extensive experiences in International Financial Reporting Standards.</p>

Mr. Natthaphong Tantichattanon	
Education, Licenses and Certificates	<ul style="list-style-type: none"> ● Master's Degree in Executive Business Administration, Graduate Institute of Business Administration of Chulalongkorn University (Sasin) ● Bachelor's Degree in Business Administration, Thammasat University ● Member of Thailand Federation of Accounting Professions (TFAC) ● SEC licensed auditor, CPA No. 8829 and Authorized Auditor of The Securities and Exchange Commission, Thailand
Experience	<p>Mr. Natthaphong is Head of ESG and Partner, Audit & Assurance in KPMG Thailand who has over 22 years extensive experience in providing professional audit services and sustainability assurance engagement to a variety of clients ranging from privately held, emerging companies, IPO and company within SET in accordance with IFRS and TFRS. Mr. Natthaphong has managed complex audits for clients in a variety of industries, primarily in the industrial markets and Energy sector.</p> <p>Mr. Natthaphong has completed 1.5 year secondment program to the KPMG office in London during 2006 - 2008. While in London, Mr. Natthaphong was part of the audit team on audits for the UK publicly traded companies and participated in the audits of foreign filers. These companies were required to report under both US GAAP and IFRS.</p>

Profile of Independent Directors for Proxy *



1. Name : **Mr. Prasong Poontaneat**
Position in the Company : Independent Director, Chairman
Age : 66 years old
Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phrakanong,
Phrakanong, Bangkok 10260

Conflict of Interest in the Agenda : None
Special Conflict of Interest : None



2. Name : **Mrs. Vilai Chattanrassamee**
Position in the Company : Independent Director,
Chairman of Audit Committee
Age : 71 years old
Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phrakanong,
Phrakanong, Bangkok 10260

Conflict of Interest in the Agenda : None
Special Conflict of Interest : None



3. Name : **General Sakda Niemkham**
Position in the Company : Independent Director,
Chairman of Corporate Governance and Sustainable
Development Committee
Member of Audit Committee

Age : 65 years old
Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phrakanong,
Phrakanong, Bangkok 10260

Conflict of Interest in the Agenda : None
Special Conflict of Interest : None



4. Name : **Ms. Salagit Pongsirichan**
Position in the Company : Independent Director, Member of Audit Committee
Member of Nomination and Remuneration Committee
Age : 57 years old
Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phrakanong,
Phrakanong, Bangkok 10260

Conflict of Interest in the Agenda : None
Special Conflict of Interest : None

Profile of Independent Directors for Proxy *



5. Name : **Mr. Pornsit Poovanakijjakorn**
Position in the Company : Independent Director,
Chairman of Nomination and Remuneration Committee
Member of Investment Committee
Member of Enterprise-wide Risk Management Committee
- Age : 46 years old
- Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phraканong,
Phraканong, Bangkok 10260
- Conflict of Interest in the Agenda : None
- Special Conflict of Interest : None



6. Name : **Police General Visanu Prasattongsoth**
Position in the Company : Independent Director,
Member of Corporate Governance and Sustainable
Development Committee
- Age : 62 years old
- Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phraканong,
Phraканong, Bangkok 10260
- Conflict of Interest in the Agenda : None
- Special Conflict of Interest : None



7. Name : **Pol.Lt.Gen. Chaiwat Chotima**
Position in the Company : Independent Director,
Member of Enterprise-wide Risk Management Committee
- Age : 72 years old
- Contacting Address : BCPG Public Company Limited
No. 2098, Sukhumvit Road, South Phraканong,
Phraканong, Bangkok 10260
- Conflict of Interest in the Agenda : Agenda item 4: To consider and approve the appointment
of directors in replacement of those who are due to retire
by rotation because Pol.Lt.Gen. Chaiwat Chotima is the
director who is due to retire by rotation and is nominated to
be appointed as a director of the Company for another term.
- Special Conflict of Interest : None

***Remark** The Company has set the qualification and definition for the Company's Independent Directors regarding shareholding which is more stringent than required by law (the legal requirement at the maximum of not exceeding 1% of the total eligible voting shares). The qualifications of Independent Directors are as follows:

1. Not holding more than 0.5 percent of the total eligible voting shares of the Company, parent companies, subsidiaries, associated companies, major shareholders or controlling persons of the Company. In this regard, the shareholding held by related persons to such an independent director shall be counted.
2. Not being or having been a director participating in management role, an employee, a staff, an advisor who receives a regular salary or a controlling person of the Company, parent companies, subsidiaries, associated companies, same-level subsidiaries, major shareholders, or controlling persons of the Company unless he/she ceases to have such restriction for not less than 2 years before his/her appointment. This restriction excludes the case that he/she was a government official or advisor of the government agency which is a major shareholder or controlling person of the Company.
3. Not having or having had blood relationship with or relationship by legal registration as the father, mother, spouse, sibling, and child including spouse of child, of other directors, executives, major shareholders, controlling persons or person(s) who is nominated to be the director, executives, or controlling persons of the Company or subsidiaries.
4. Not having or having had no business relationship with the Company, parent companies, subsidiaries, associated companies, major shareholders or controlling persons of the Company that would impede his/her independent discretion. Not being or having been a significant shareholder or controlling person of a person who has business relationship with the Company, parent companies, subsidiaries, associated companies, major shareholders or controlling persons of the Company, unless he/she ceases to have such restriction for not less than 2 years before his/her appointment.
5. Not being or having been an auditor of the Company, parent companies, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. Not being the significant shareholders, controlling persons, or partners of an audit firm where it is the auditor of the Company, parent companies, subsidiaries, associated companies, major shareholder, or controlling person of the Company is working for, except he/she ceases to have such restriction for not less than 2 years before his/her appointment.
6. Not being or having been a professional service provider including legal advisor or financial advisor who receives service fee exceeding THB 2,000,000 a year from the Company, parent companies, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. Not being a significant shareholder, controlling person, or a partner of such service provider firm, except he/she ceases to have such restriction not less than 2 years before his/her appointment.
7. Not being a director appointed as a representative of Company's directors, major shareholders or shareholder who is a related person of the major shareholders of the Company.
8. Not undertaking any businesses having the nature of which is the same as the Company or its subsidiaries and is competitive with the business of the Company or subsidiaries or not being a significant partner in the partnership, or a director who is involved in the company management, an employee, a staff member, an advisor who receives regular salary or a shareholder holding more than 1 percent of total eligible voting shares of the other companies having the business nature which is the same as the Company or its subsidiaries and is competitive with business of the Company or subsidiaries.
9. Not having any characteristics that cause incapability of such independent directors to provide independent opinion on the Operation of the Company.



Proxy Form A

Enclosure 5

(Duty Stamp 20 Baht)

Shareholder's Registration No. _____ Written at _____

Date ____ Month ____ Year ____

(1) I/We _____ Nationality _____
Address _____

(2) being a shareholder of **BCPG Public Company Limited ("the Company")**
holding the total amount of _____ shares and are entitled to vote equal to _____ votes as follows:

ordinary share _____ shares and are entitled to vote equal to _____ votes

preference share _____ shares and are entitled to vote equal to _____ votes

(3) Hereby appoint (The shareholder may appoint the representatives who are of juristic age or independent director of the Company of which details as in Enclosure 4)

1. Name _____ age _____ years
residing at _____ or

2. Name _____ age _____ years
residing at _____ or

3. Name _____ age _____ years
residing at _____

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Thursday, 9th April 2026 at 13:30 hrs., convening via electronic media (E – Meeting) or on such other date and at such other place as may be adjourned or changed.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects.

Signature _____ Proxy Grantor

()

Signature _____ Proxy Holder

()

Signature _____ Proxy Holder

()

Signature _____ Proxy Holder

()

Remark

The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately



Proxy Form B

Enclosure 5
(Duty Stamp 20 Baht)

Shareholder's Registration No. _____ Written at _____
Date ____ Month ____ Year ____

(1) I/We _____ Nationality _____
Address _____

(2) being a shareholder of BCPG Public Company Limited ("the Company")
holding the total amount of _____ shares and are entitled to vote equal to ____ votes as follows:

[] ordinary share _____ shares and are entitled to vote equal to _____ votes

[] preference share _____ shares and are entitled to vote equal to _____ votes

(3) Hereby appoint (The shareholder may appoint the representatives who are of juristic age or
independent director of the Company of which details as in Enclosure 4)

[] 1. Name _____ age _____ years
residing at _____ or

[] 2. Name _____ age _____ years
residing at _____ or

[] 3. Name _____ age _____ years
residing at _____

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual
General Meeting of Shareholders on Thursday, 9th April 2026 at 13:30 hrs., convening via electronic media
(E – Meeting) or on such other date and at such other place as may be adjourned or changed.

I/We therefore would like to vote for each agenda item as follows:

Agenda 1 **To acknowledge the Board of Directors' report on 2025 performance statement.**

Agenda 2 **To consider and approve Financial Statements for the year ended 31st December 2025.**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve Disapprove Abstain

Agenda 3 **To consider and approve allocation of profits for Legal reserved fund and for dividend payment.**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve Disapprove Abstain

Agenda 4 **To consider and approve the appointment of directors in replacement of those who are due to retire by rotation.**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - To elect directors as a whole
 - Approve Disapprove Abstain
 - To elect each director individually
 - 1) Name Pol.Lt.Gen. Chaiwat Chotima
 - Approve Disapprove Abstain
 - 2) Name Mr. Rawee Boonsinsukh
 - Approve Disapprove Abstain
 - 3) Name Mr. Thammayot Srichuai
 - Approve Disapprove Abstain
 - 4) Name Mr. Chokchai Atsawarangsalit
 - Approve Disapprove Abstain

Agenda 5 **To consider and approve the directors' remuneration in the year of 2026.**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda 6 **To consider and approve the appointment of the auditor and determination of audit fee in the year of 2026.**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda 7 **To consider and approve the issuance and offering of debentures and / or debt instruments in the total amount not exceeding 30,000 million baht within 5 years (Year 2026 to 2030)**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve
 - Disapprove
 - Abstain

Agenda 8 **Other business (if any).**

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 - Approve
 - Disapprove
 - Abstain

- (5) Vote of the Proxy in any Agenda which is not in accordance with this Proxy Form shall be invalid and shall not be the vote of the Shareholder.
- (6) In case I/We do not specify the authorization in any agenda, or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

Signature_____Proxy Grantor
()

Signature_____Proxy Holder
()

Signature_____Proxy Holder
()

Signature_____Proxy Holder
()

Remark

- 1. The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
- 2. In the agenda relating the election of Directors, it is applicable to elect either directors as a whole or elect each director individually.
- 3. In case there are agendas other than those specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form B as enclosed.



Regular Continued Proxy Form B

Granting of power to a proxy as a shareholder of BCPG Public Company Limited in respect of the 2026 Annual General Meeting of Shareholders on Thursday, 9th April 2026 at 13:30 hrs., convening via electronic media (E – Meeting) or on such other date and at such other place as may be adjourned or changed.

Agenda No **Subject:** _____

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 Approve Disapprove Abstain

Agenda No **Subject:** _____

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 Approve Disapprove Abstain

Agenda No **Subject:** _____

- (a) The Proxy is entitled to consider and vote on my/our behalf as deemed appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 Approve Disapprove Abstain

Agenda No **Subject:** _____

- (a) The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (b) The Proxy shall vote in accordance with my/our intention as follows:
 Approve Disapprove Abstain

Agenda No **Subject: Election of Directors (Continued)**

- (1) Name _____
 Approve Disapprove Abstain
- (2) Name _____
 Approve Disapprove Abstain
- (3) Name _____
 Approve Disapprove Abstain
- (4) Name _____
 Approve Disapprove Abstain
- (5) Name _____
 Approve Disapprove Abstain



The Company's Articles of Association with regard to the Shareholders' Meetings

Article 13. The Board of Directors must hold the shareholders' meeting as Annual General Meeting of Shareholders within four (4) months from the end date of the Company's accounting year. The shareholders' meeting in other occasion apart from the aforesaid shall call "Extraordinary Meeting". The Board of Directors shall call the shareholders' meeting as extraordinary meeting whenever depending upon its appropriate consideration, or when a shareholder or any of the shareholders with total counted number of shares at least ten (10) percent of total number of shares sold have jointly signed to issue the letter for requesting. The Board of Directors to convene the shareholders' meeting as extraordinary meeting, clearly specifying issue, reason and purpose of the request to convene the shareholders' meeting. In the event of the shareholders' request, the Board of Directors must hold the shareholders' meeting within forty-five (45) days from the date received of the letter from shareholders.

Article 14. The following matters shall be decided by the annual general meeting of shareholders:

- (1) To consider the report of the board of directors concerning the Company's business during the previous year;
- (2) To consider and approve the balance sheet and profit and loss account of the past accounting year;
- (3) To consider and approve the appropriation of profits, dividend payment, and the appropriation of a reserve fund;
- (4) To consider and appoint the directors to replace the directors who have retired from office upon the expiration of their term of office;
- (5) To consider and determine the directors' remuneration;
- (6) To consider and appoint an auditor and determine the auditor's remuneration;
- (7) To consider other matters.

Article 15. In convening the shareholders' meeting, the Board of Directors shall issue a Meeting Appointment Letter specifying venue, time, date and agenda of the meeting, and matters which will be proposed to the meeting, and details as deemed appropriate. The agenda shall be specified to be the matter proposed for acknowledgement, for approval or for consideration, as well as opinion of the director in the said matter. The said letter shall be delivered to the shareholders and registrar at least seven (7) days prior to meeting date for acknowledgment. The meeting appointment notice shall be advertised in newspaper or via electronic means or another means as prescribed by law for three (3) consecutive days and at least three (3) days prior to the meeting date.

The meeting venue may be specified to be other venue apart from the locality which is the location of the Company's head office or nearby provinces.

The delivery of meeting appointment letter stipulated in the first paragraph may be made via electronic means or another means as prescribed by law.

Article 16. At a shareholders' meeting, the quorum of the meeting shall consist of shareholders or proxies (if any) who represent not less than twenty-five (25) persons or not less than one-half of the total number of shareholders, holding in aggregate not less than one-third (1/3) of the total number of shares sold. In the case that, at any shareholders' meeting, one (1) hour has passed since the time for which the meeting is scheduled but the number of shareholders attending the meeting has not met the requirements as stated in the first paragraph, if the meeting was requested by the shareholders such meeting shall be cancelled. If such meeting was not called at the request of the shareholders, the meeting should be re-convened and the notice of such meeting shall be sent to shareholders not less than seven (7) days prior to the date of the meeting. The re-convened meeting shall not require a quorum.

Article 17. The Chairman of the board of directors shall act as chairman of the shareholders' meeting. If the Chairman of the board of directors is not present at the meeting or cannot perform his duty, the Vice-Chairman of the board of directors shall act as chairman of the meeting. If the Vice-Chairman of the board of directors is not present at the meeting or cannot perform his/her duty, the shareholders' meeting shall elect a shareholder present at the meeting to be the chairman of the meeting.

Article 18. At a shareholders' meeting, a shareholder may assign any other person who is *sui juris* to attend and vote on his/her behalf. A proxy form shall be dated and signed by the principal and shall comply with the form as prescribed by the registrar.

The proxy form must be submitted to the Chairman of the board of directors or other person designated by the Chairman, at the meeting venue before the proxy attending the meeting.

The authorization may be made via another means as prescribed by law, including via electronic means.

Article 19. In casting votes at a shareholders' meeting, each share shall have one (1) vote. The resolutions of the shareholders' meeting shall consist of the following votes:

(1) In general, a resolution shall be passed by a majority vote of shareholders present at the meeting and casting their votes. In the event of a tied vote, the Chairman of the meeting shall have an additional casting vote.

(2) In the following circumstances, a resolution shall be passed by a vote of not less than three-quarters (3/4) of the total votes of the shareholders present at the meeting and entitled to vote:

(a) To sell or transfer the whole or important parts of the business of the Company to other persons;

(b) To acquire or accept the transfer of a business of other companies or private companies by the Company;

(c) To make, amend, or terminate agreements concerning the lease of all or an important part of the business of the Company, to assign another person to manage the business of the Company, or to merge the business with other persons for the purposes of sharing profits and losses;

(d) To amend the Memorandum of Association or the Articles of Association of the Company;

(e) To increase or decrease the Company's registered capital or the issuance of debentures;

(f) To amalgamate the Company's business with another company or wind up the Company.

Form 56-1 One Report 2025 (Book) Request Form

Dear Shareholders,

According to the vision of the organization, and the realization of global warming impact by reducing the amount of paper to be used; BCPG Public Company Limited has arranged for QR code as appeared in the attendance form of the 2026 Annual General Meeting of Shareholders so that shareholders may download Form 56-1 One Report 2025 of the Company in the electronic form from that QR code.

Nevertheless, any shareholder who would like to receive a hard copy of Form 56-1 One Report 2025, please fill in the form below and send it back to us via E-mail: ir@bcpggroup.com, the Company will accordingly deliver the hard copy to you.

Name.....Surname.....

Address No.Mhoo Soi.....

Village.....Road.....

Subdistrict.....District

Province.....Post code.....

Tel No..... Fax No.

Email.....

Have intention to receive the hard copy of Form 56-1 One Report 2025 in book form.

**Guideline for Attending the 2026 Annual General Meeting of Shareholders
only via Electronic Media (E - Meeting) and Appointment of Proxy
BCPG Public Company Limited
Thursday, 9th April 2026 at 1:30 p.m**

Proxy

1. A shareholder authorizing any person who is not an independent director of the Company, as a proxy, must authorize only one proxy who is become one's legal age to attend the meeting and cast the votes under the Proxy Form as attached in **Enclosure 5**.
2. In case that a shareholder wishes to authorize an independent director of the Company, as a proxy, the shareholder may authorize:
 - 1) Mr. Prasong Poontaneat; or
 - 2) Mrs. Vilai Chattanrassamee; or
 - 3) General Sakda Niemkham; or
 - 4) Ms. Salagjit Pongsirichan; or
 - 5) Mr. Pornsit Poovanakijjakorn; or
 - 6) Police General Visanu Prasartthongsoth; or
 - 7) Pol.Lt.Gen. Chaiwat Chotima; orIn this regard, the Company would like to request for your cooperation to authorize at least 2 independent directors as proxies in case where one of them is under force majeure and is not able to attend the meeting. The details of independent directors are set out in **Enclosure 4**.
3. For a shareholder who authorizes the independent directors as the proxies, please submit a request to attend the meeting by Electronic Means of the specific procedure or deliver the Proxy Form together with supporting documents or evidence for proxy appointment to the Company prior to the meeting by Wednesday, 8th April 2026, 12.00 p.m by completely filling the information with the signature. In case there is any change or deletion of any important statements, the proxy grantor must sign the signatures in all modified places. THB 20 stamp duty must be affixed in the Proxy Form.

Supporting Documents Required for Appoinment of Proxy

1. **In case the proxy grantor is an individual person** (It is recommended to use Proxy Form B and specify votes casting in each agenda item.)
 - 1.1 A notification of meeting (registration form) which contains the barcode
 - 1.2 Proxy Form in which the information is completely and correctly filled, together with the signatures of the proxy grantor and the proxy
 - 1.3 A copy of an identification card or a copy of a driver license or a copy of passport (in case a proxy grantor is a foreigner) of the proxy grantor, certified as a true copy by the proxy grantor. In this regard, the copy of such documents must clearly show the proxy grantor's information and face, and must not be expired prior to or on the date of the meeting.

- 1.4 A copy of an identification card or a copy of a driver license or a copy of passport (in case a proxy is a foreigner) of the proxy, certified as a true copy by the proxy. In this regard, the copy of such documents must clearly show the proxy's information and face, and must not be expired prior to or on the date of the meeting for the registration according to the using process of Inventech Connect system.
2. **In case the proxy grantor is a juristic person** (It is recommended to use Proxy Form B and specify votes casting in each agenda item.)
 - 2.1 A notification of meeting (registration form) which contains the barcode
 - 2.2 Proxy Form in which the information is completely and correctly filled, together with the signatures of the proxy grantor, by the authorized person(s) of the juristic person and affixing with such juristic person's seal (if any), and the proxy
 - 2.3 In case the proxy grantor is a juristic person registered in Thailand, a copy of Affidavit which is issued by the Department of Business Development, Ministry of Commerce not exceeding 6 months prior to the date of the meeting, certified as a true copy by the authorized person(s) of the juristic person and affixing with such juristic person's seal (if any)
 - 2.4 In case the proxy grantor is a juristic person registered in a foreign country, a copy of juristic person certificate, which is issued by a competent government agency of the country where such juristic person is located, certified by the notary public or the competent government agency, not exceeding 1 year prior to the date of the meeting
 - 2.5 In case of a foreign juristic person, any copy of document whose original is not in English, its English translation must also be provided and the authorized person(s) of such juristic person must sign to certify the correctness of such English translation.
 - 2.6 A copy of an identification card or a copy of a driver license or a copy of passport (in case a proxy is a foreigner) of each of the representative(s) of the juristic person (who signs the Proxy Form) and the proxy, which clearly shows his/her information and face, and must not be expired prior to or on the date of the meeting. Such copy must be certified as a true copy for the registration according to the using process of Inventech Connect system.
3. **Proxy Form C** (This form is used only in case where a shareholder is a foreign investor and appoints a Custodian in Thailand as a share depository and keeper)
 - 3.1 A notification of meeting (registration form) which contains the barcode
 - 3.2 Power of attorney from the shareholder, who is a foreign investor, to authorize the Custodian to sign the Proxy Form on behalf of such shareholder
 - 3.3 Letter certifying that a person signing the Proxy Form has obtained a license to operate the Custodian business.

- 3.4 Proxy Form which is signed by the authorized persons of the juristic person in accordance with the Affidavit and affixing with such juristic person's seal (if any).
- 3.5 In case the proxy grantor is a juristic person registered in Thailand, a copy of Affidavit which is issued by the Department of Business Development, Ministry of Commerce not exceeding 6 months prior to the date of the meeting, and certified as a true copy by the authorized persons of the juristic person and affixing with such juristic person's seal (if any).
- 3.6 In case the proxy grantor is a juristic person registered in a foreign country, a copy of juristic person certificate which is issued by a competent government agency of the country where such juristic person is located, certified by the notary public or the competent government agency, not exceeding 1 year prior to the date of the meeting.
- 3.7 Any of the above documents whose original is not in English, an English translation must be also provided and the person using such document or the authorized person(s) of such person must sign to certify the correctness of such English translation.
- 3.8 A copy of an identification card or a copy of a driver license or a copy of passport (in case a proxy is a foreigner) of each of the representative(s) of the juristic person (who signs the Proxy Form) and the proxy, which clearly shows his/her information and face, and must not be expired prior to or on the date of the meeting. Such copy must be certified as a true copy by the proxy for the registration according to the using process of Inventech Connect system.

In this regard, the Proxy Form that the Company sent to the shareholders as appeared in **Enclosure 5** is the proxy under the general proxy form (Form A) or the Proxy Form with the detailed information for granting proxy (Form B).

In case that a foreign investors and appoints a custodian in Thailand to be a share depository and keeper desire to appoint a proxy is able to download such Proxy Form (Form C.) at the Company's website by accessing following menus: Investor Relations > Shareholder Information > Shareholders' Meeting through the following link:

<https://www.bcpgroup.com/en/investor-relations/document/shareholder-meetings>



QR Code for Download
Proxy Form C.

Guidelines for attending of Electronic Meeting by Inventech Connect

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows :

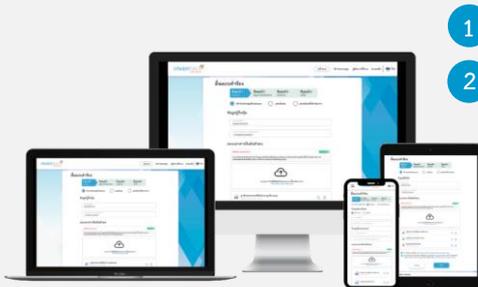
Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at

<https://app.inventech.co.th/BCPG757964R/#/homepage> or scan QR Code



and follow the steps as shown in the picture



1 Click link URL or scan QR Code in the letter notice Annual General Meeting

2 Choose type request for request form to 4 steps

Step 1 Fill in the information shown on the registration

Step 2 Fill in the information for verify

Step 3 Verify via OTP

Step 4 Successful transaction, The system will display information again to verify the exactitude of the information

**** Merge user accounts, please using the same email and phone number ****

3 Please wait for an email information detail of meeting and Password

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from **30th March 2026 at 8:30 a.m. and shall be closed on 9th April 2026 Until the end of the meeting.**

3. The electronic conference system will be available on **9th April 2026 at 11:30 a.m.** (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by **Wednesday, 8th April 2026 at 12.00 p.m.**

BCPG Public Company Limited.

Corporate Secretary

2098 M Tower Building, 12th Floor, Sukhumvit Road, Phra Khanong Tai, Phra Khanong, Bangkok 10260 Thailand.

If you have any problems with the software, please contact Inventech Call Center

 02-460-9229

 @inventechconnect

 The system available during 30th March – 9th April 2026 at 08.30 a.m. – 05.30 p.m.
(Specifically excludes holidays and public holidays)

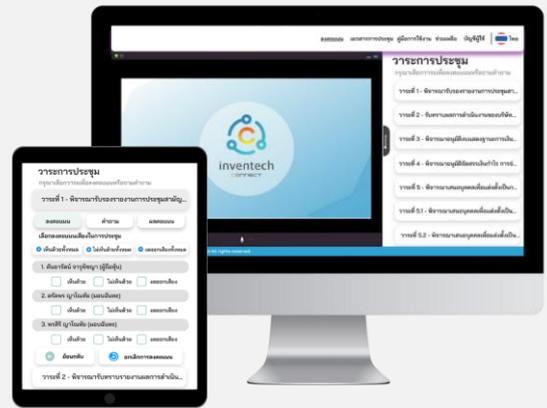


Report a problem

@inventechconnect

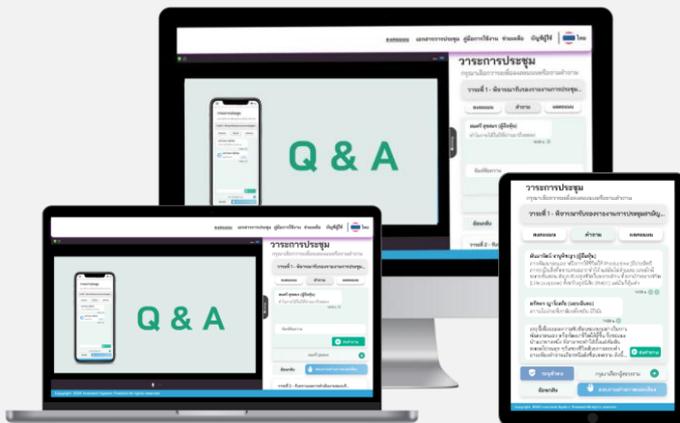
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via InvenTech Connect



- Select which agenda
 - Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
 - 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then you can open the microphone and camera

How to use InvenTech Connect

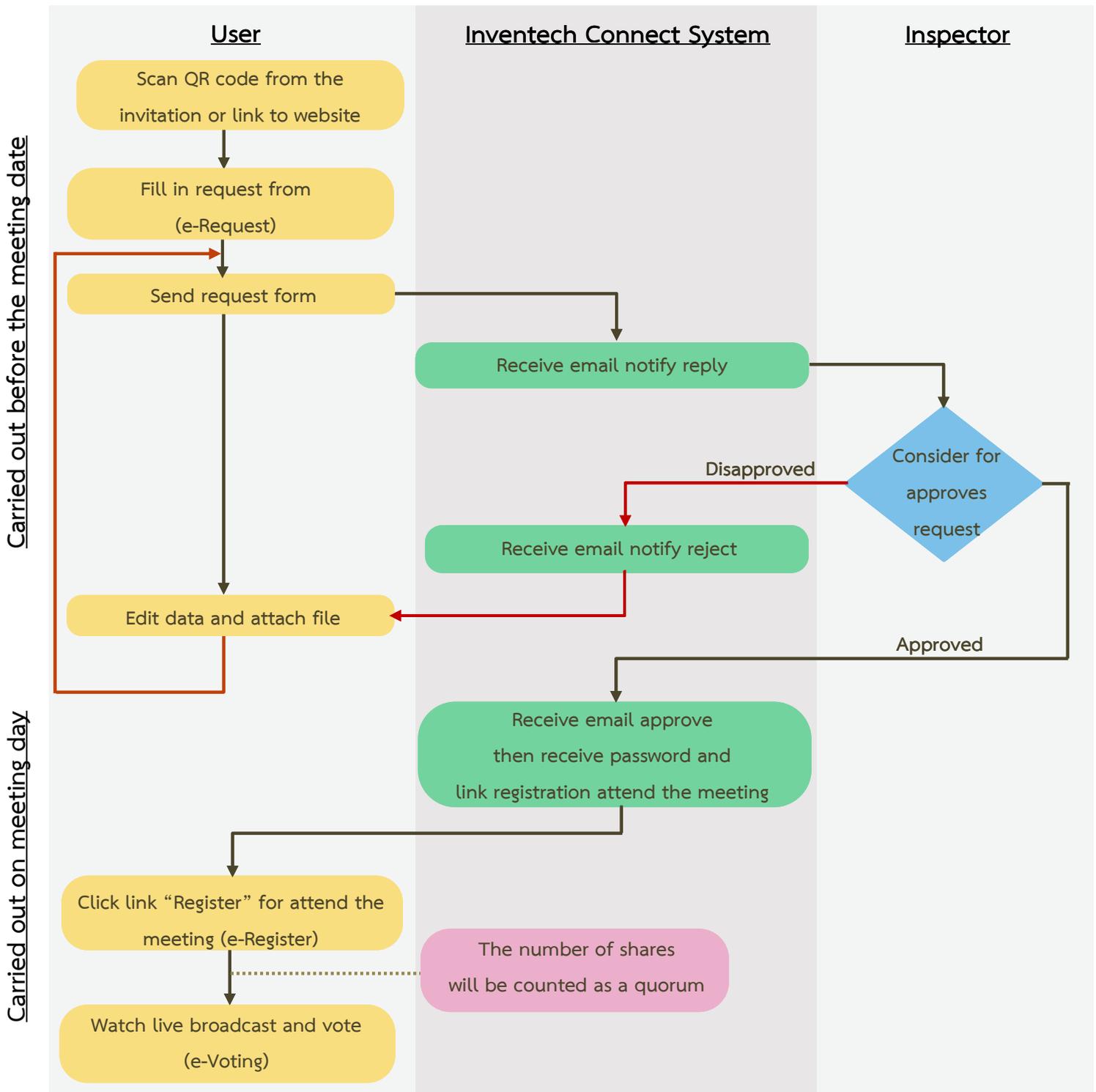


User Manual and Video of using InvenTech Connect

* Note Operation of the electronic conferencing system and InvenTech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
 - High-Definition Video: Must have internet speed at 2.5 Mbps (Speed internet that recommend).
 - High Quality Video: Must have internet speed at 1.0 Mbps.
 - Standard Quality Video: Must have internet speed at 0.5 Mbps.
2. Equipment requirements.
 - Smartphone/Tablet that use IOS or android OS.
 - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not support internet explorer.**

Guidelines for attending of Electronic Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.



BCPG Public Company Limited

Head Office : 2098 M Tower Building, 12th Floor,
Sukhumvit Road, Phra Khanong Tai Sub-district,
Phra Khanong District, Bangkok 10260 Thailand



Website: www.bcpgroup.com