

Enterprise Risk Management Policy BCPG Public Company Limited

BCPG Public Company Limited ("the company) has adopted the international standards of COSO ERM and ISO 31000 as the foundation for its Enterprise Risk Management (ERM) framework. This approach enhances efficiency in managing risks to prevent and mitigate potential impacts that may hinder the Company from achieving its strategic objectives. All executives and employees share responsibility for managing risks within their respective areas, under the continuous oversight of the Enterprise Risk Management Committee. The Company's ERM Policy is as follows:

- Shared Responsibility Executives and employees in all functions are assigned to
 oversee risks within their responsibilities. They are expected to actively
 contribute to the development of the company's risk management practices and
 to clearly understand their roles and accountabilities in relation to risk
 management.
- 2. Effective Risk Management Process, the company has established an effective risk management process integrated into all stages of operations, in line with the principles of Good Corporate Governance. Risk management is also integrated with information technology management to minimize the likelihood and impact of risks, reduce uncertainty in overall performance, and enhance the Company's opportunities for success.
- 3. Efficient Resource Utilization, the company promotes and supports enterprisewide risk management by utilizing its limited resources efficiently in identifying, assessing, and managing risks appropriately.
- 4. Risk Management Culture, the company encourages and fosters risk management as part of its organizational culture, ensuring that all employees are aware of the importance of risk management.
- 5. Joint Venture Engagement, Executives and employees at all levels are committed to supporting and encouraging joint ventures to recognize and prioritize effective risk management practices.